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COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES 313 N. Figueroa, Los Angeles, CA 90012 (213) 240-8101

February 7, 2005

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, CA 90012

Dear Supervisors:

ADOPTION OF FINDINGS AND REPORT OF THE PUBLIC HEARING REGARDING THE CLOSURE OF SUBURBAN MEDICAL CENTER'S EMERGENCY DEPARTMENT (4th District) (3 Votes)

IT IS RECOMMENDED THAT YOUR BOARD:

- Accept the Impact Evaluation Report (IER), which concludes that the closure of Suburban Medical Center's Emergency Department (CSH ED) will have a negative impact upon the community.
- Instruct the Director of Health Services to forward the IER (Attachment I) to the State Department of Health Services (SDHS) within three days of its adoption by the Board.

PURPOSE/JUSTIFICATION OF THE RECOMMENDED ACTION:

In approving these actions, the Board is:

 Concurring with the Emergency Medical Services (EMS) Commission that the closure of CSH will have a negative effect upon the community.

Gloria Molina First District

Yvonne Brathwaite Burke Second District

> Zev Yaroslavsky Third District

Don Knabe Fourth District

Michael D. Antonovich Fifth District The Honorable Board of Supervisors February 7, 2005 Page 2

• Instructing the Director of Health Services to forward the IER (Attachment I) to the SDHS within three days of its adoption by the Board.

FISCAL IMPACT:

There is no direct net County cost associated with the CSH ED closure. The County could be indirectly impacted if patients previously seen at CSH seek medical care at County facilities.

FACTS AND PROVISIONS:

In 1999, AB 2103 (Gallegos) amended the Health and Safety Code to require hospitals to provide advanced notice of planned eliminations of emergency medical services to the SDHS, the County, and healthcare service plans or other third party payers under contract with the hospital. At least 90 days in advance of the projected closure date, public notice must be provided in a manner that is likely to reach a significant number of residents served by the hospital.

In addition, the hospital must take reasonable efforts to ensure that the community it serves is informed of the planned closure by advertising, soliciting media coverage and advising patients and third party payers. SDHS' approval of the elimination of emergency medical services is contingent upon receipt of the County's report on the closure's impact on emergency medical services. The Statute requires at least one public hearing. In Los Angeles County, the Board of Supervisors has appointed the EMSC as the entity to conduct the public hearing. The County is required to provide SDHS with the results of the Impact Evaluation within three days of its completion.

On November 15, 2004, Promise Hospital of East Los Angeles (PHELA dba CSH) notified the Department of Health Services of its plan to close the CSH ED by February 15, 2005. The Board instructed the Director of Health Services to proceed with the public hearing and complete the impact evaluation process.

A total of fifteen (15) community members, healthcare and EMS providers attended the public hearing conducted by the Emergency Medical Services Commission (EMSC) on January 18, 2005. The Chief Executive Officer explained the factors that led to PHELA's decision to close the ED. Representatives of the Los Angeles County Fire Department and Compton Fire Department testified that their operations will be negatively affected by CSH's closure. Both agencies identified extended emergency department waiting times and possible delays in 9-1-1 responses as potential long term problems that could result from the closure. A representative of the Community Health Councils, Inc. testified and submitted a written statement. There was no other citizen testimony. A complete transcript of the public hearing is on file at the EMS Agency.

The Honorable Board of Supervisors February 7, 2005 Page 3

IMPACT ON CURRENT SERVICES:

The closure of the CSH ED will not impact current County services. Based on testimony from the involved paramedic provider agencies, some adverse impact to emergency services in the immediate area is expected which may resolve following planned operational, staffing and equipment upgrades by the area's hospitals and provider agencies.

CONCLUSION:

The EMS Agency has concluded that the closure of the CSH ED will have a negative impact upon the community.

Respectfully submitted,

Thomas 📐 Garthwaite, M.D.

Director and Chief Medical Officer

TLG:cb

Attachment

c. Chief Administrative Officer
County Counsel
Executive Officer, Board of Supervisors
Director, Emergency Medical Services
Emergency Medical Services Commission
Auditor-Controller

IMPACT EVALUATION REPORT

On the Closure of Suburban Medical Center

I. PURPOSE OF THE IMPACT EVALUATION

The purpose of an impact evaluation report (IER) is to assess the impact of a hospital's closure on the surrounding community. The report examines changes in access to emergency care, services provided by surrounding hospitals, and services provided by public and private EMS provider agencies.

II. SCOPE OF THE IMPACT EVALUATION

The required scope of an IER is set forth in Health &Safety Code (H&SC) Section1300. The IER describes the service levels historically provided by the involved facility and evaluates the closure's impact on:

- 1. Surrounding hospitals, including specialty and disaster services.
- 2. Prehospital EMS provider agencies, including public and private providers.
- 3. The surrounding community.

III. THE IMPACT EVALUATION PROCESS

In 1999, the H&SC Sections1255 and 1300 placed new requirements on general acute care hospitals with respect to downgrades and closures of emergency departments. Section 1255 outlines the hospital's obligations for proper notification. Hospital notification must be made to the State Department of Health Services, to the local government agency in charge of health services, to health plans under contract with the hospital, and to the public. This notification must be made as soon as possible but **not later than 90 days prior to the proposed reduction or elimination of emergency services.** Public notice must be provided in a manner likely to reach a significant number of residents of the community served by the hospital whose services are being reduced or downgraded. Compliance with the public notification requirements outlined in H&SC is monitored by the State Department of Health Services.

Section 1300 requires counties to conduct an IER to determine the impact, including but not limited to, an impact evaluation of the downgrade or closure upon the community, including community access to emergency care and how that downgrade or closure will affect emergency services provided by other entities. The IER must include at least one public hearing and **must be completed within 60 days of notification** by the hospital. The IER must be submitted to the State Department of Health Services within three days of its adoption by the Board. In Los Angeles County, the Board of Supervisors has designated the Emergency Medical Services Commission (EMSC) as the body to conduct the required hearing.

Suburban Medical Center

On November 15, 2004 Promise Hospital of East Los Angeles Health System advised the Los Angeles County Board of Supervisors, the Emergency Medical Services (EMS) Agency, the State Department of Health Services, Health Facilities Division, and others of the planned closure of Suburban Medical Center (CSH) by February 15, 2005. In accordance with the procedures outlined above, the IER process was initiated.

Prior to the public hearing, the closure notice was widely disseminated throughout the community by public postings and advertising in three local newspapers, one of which was a Spanish language newspaper. Elected officials, individuals and organizations were invited to speak at the public hearing or submit written testimony.

On **January 18**, **2005**, the EMSC conducted the public hearing at Progress Park Auditorium in the City of Paramount. Preliminary statistical data pertaining to Emergency Department (ED) volume, the number of hospitals within a 5- and 10-mile radius of CSH, and 9-1-1 transport volume was distributed at the hearing to enhance the public's understanding of the impact of the impending closure on the community. Oral and written testimony was accepted.

Following the hearing, the EMS Agency notified the Planning and Zoning Department of the City of Paramount of CHS's planned closure.

This final report, prepared by the EMS Agency at the direction of the EMSC, is submitted by the Department of Health Services to the Board of Supervisors for adoption. The data in Appendices A, B and C were obtained by interviews with surrounding hospitals; affected 9-1-1 provider agencies; the Los Angeles County ReddiNet® system; and the Los Angeles County Trauma and Emergency Medical Information System (TEMIS). A complete transcript of the public hearing is on file at the EMS Agency.

III. SUMMARY OF FINDINGS

- In late 2003, CSH's prior owner, Tenet Health System, announced that it would not renew its real property lease for CSH when the lease expired on October 31, 2004. On November 1, 2004, Promise Hospital of East Los Angeles (PHELA) acquired operation of CSH. PHELA also operates Promise Hospital of Los Angeles, which is a 36-bed hospital specializing in long-term acute care and is located east of downtown Los Angeles. Both CSH and PHELA are managed by Promise Healthcare, Inc. which is based in Boca Raton, Florida. Promise Healthcare, Inc. also owns and manages 24 hospitals and specialized "hospitals-within-hospitals" in Arizona, Louisiana, Mississippi, Nevada, Texas and Utah.
- 2. Nineteen acute care facilities are located within ten miles of CSH. Of these, six are within five miles (Appendix A, Service Grid).

IER: Suburban Medical Center

- 3. CSH's Emergency Department treated 22,494 patients in 2003. Of these, 3,017 were transported by the 9-1-1 system: 2,163 Advanced Life Support (ALS) transports and 854 Basic Life Support (BLS) transports (Appendix B, Facility Volume Report).
- 4. From an emergency medical services perspective, the closure of CSH will impact the residents of Bellflower, Compton, Downey, Lakewood, Los Angeles, Lynwood, Montebello, Norwalk, and Paramount. The primary EMS provider agencies affected by the closure are Compton, Downey, Los Angeles County and Long Beach Fire Departments, with some impact to the Los Angeles Fire Department (Appendix C, Suburban Medical Center 9-1-1 Transport Volume). The impacts include:
 - a. Longer travel times to reach emergency services. CSH currently receives 3% of the total number of 9-1-1 patients transported by public and private provider agencies within the 10-mile radius.
 - b. Possible delays in obtaining prehospital emergency services. EMS personnel will be out of service for longer periods of time as they transport patients to more distant hospitals.
 - c. Loss of geographic availability of basic emergency department services for residents of the communities listed above.
 - d. Loss of a community resource for disaster purposes.
 - e. Increased requests for 9-1-1 diversion. As surrounding EDs absorb the patients that once would have gone to CSH, EDs will reach the saturation point more quickly, ED through-put will bottleneck, and the hospitals will request 9-1-1 diversion to help slow the patient influx. (Appendix D, Hospital Diversion to 9-1-1 Traffic due to Emergency Department Saturation)
 - f. Possible increased utilization of 9-1-1 by citizens who currently walk or drive to CSH.
- 5. The combined total number of emergency treatment stations in the 10-mile radius is 408 (does not include urgent care beds). Loss of the CSH ED reduces the number to 397 treatment stations (Appendix B, Facility Volume Report).
- 6. In 2003, emergency visits to hospitals within CSH's 10-mile radius totaled 748,599, which is an average of 1835 patients per treatment station. With CSH's closure, the average would increase to 1886 patients per treatment station (assuming patients currently seen at CSH will seek emergency care at one of the hospitals within the 10-mile radius).

IER: Suburban Medical Center

- 7. Data on emergency treatment stations are contingent upon all hospitals continuing to operate emergency services within the 10-mile radius.
- 8. Patients with non-life-threatening illness or injury will most likely experience longer waiting times in the EDs of surrounding hospitals when CSH closes.
- 9. CSH does not have a license for acute psychiatric beds. There will be no impact to patients requiring admission to an acute psychiatric facility.
- 10. CSH is an Emergency Department Approved for Pediatrics (EDAP). There will be a negative impact to children in terms of 9-1-1 transports. It will increase transport times for pediatric patients in need of 9-1-1 transport, and possible longer waiting times in surrounding ED's for these pediatric patients.
- 11. CSH is not a designated trauma center. There will be no impact on patients that meet trauma center criteria or guidelines.
- 12. CSH does not offer SART (Sexual Assault Response Team) services; therefore, its closure will not affect SART services in Paramount and the surrounding communities.
- 13. CSH does not provide neurosurgical services. Of the six hospitals within the 5-mile radius of CSH, three provide neurosurgical services. Eight of the other thirteen hospitals located within the 10-mile radius also provide neurosurgical services.
- 14. During the public hearing, Promise Healthcare announced its plan to mitigate the impact of the ED closure by replacing the ED with a 24-hour physician-staffed Urgent Care Center. This does not mitigate the impact on the transport of patients via the 9-1-1 system because the California Code of Regulations generally does not allow for the transport of 9-1-1 patients to health facilities without a licensed ED

V. CONCLUSION

Based on the above findings, the Los Angeles County EMS Agency concludes that the closure of the emergency department at CSH will have a negative impact on access to delivery of emergency medical services in the City of Paramount and the surrounding communities.

IER: Suburban Medical Center

APPENDIX A

COUNTY OF LOS ANGELES – DEPARTMENT OF HEALTH SERVICES EMERGENCY MEDICAL SERVICES AGENCY

SUBURBAN MEDICAL CENTER SERVICE GRID

Hospitals/Services	Base Hospital	Trauma Hospital	Pediatric Critical Care (PCCC)	ED Approved for Pediatrics (EDAP)	Obstetrical Services (Perinatal)	Neonatal Intensive Care Unit	Neurosurgical	5150 Designation	Sexual Assault Exams
Suburban Medical Center				×	×			-	
Hospitals within a 5 mile radius of Suburban Medical Center	dical Center				-			-	
Lakewood Regional Medical Center				×		-	×	×	
Beliflower Medical Center					X				
Kaiser Foundation, Bellflower					×	×			
Downey Regional Medical Center				×	X				
Coast Plaza Doctors Hospital							×		
St. Francis Medical Center	×	×		×	×	×	×	×	
Hospitals within a 10 mile radius of Suburban Medical Center	ledical Center								
Long Beach Memorial Medical Center	×	×	×	×	×	×	×		
Martin Luther King Jr./Drew Medical Center	×	*		×	×	×	×	×	
Pacific Hospital of Long Beach					×			×	
Tri-City Regional Medical Center									
LA Community Hospital of Norwalk				-					
Community Hospital of Long Beach								×	
St. Mary Medical Center	×	×		X	×	×	×	×	
Memorial hospital of Gardena				×	×		×		
Harbor/UCLA Medical Center	×	×	×	×	×	×	×	×	
Beverly Hospital				X	×		×		
Presbyterian Intercommunity Hospital	×			×	×	×	×		
East Los Angeles Doctors Hospital				×	×				
Kaiser Foundation, Harbor City					×	×	×		
10 10 00 00 00 00 00 00 00 00 00 00 00 0									

*King/Drew Trauma Center scheduled to close 3/1/05

APPENDIX B

COUNTY OF LOS ANGELES – DEPARTMENT OF HEALTH SERVICES EMERGENCY MEDICAL SERVICES AGENCY

SUBURBAN MEDICAL CENTER FACILITY VOLUME REPORT

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Hospitais	Emergency Department (ED) Beds (Treatment Bays)	% of Treatment Bays in the 5 mile radius	% of Treatment Bays in the 10 mile radius	BLS Transports	ALS Transports	9-1-1 Transports in 2003	% of 9-1-1 Transports in the 5 mile radius	% of 9-1-1 Transports in the 10 mile radius	Averaged Monthly ED Visits	Reported Annual ED Visits	% of ED visits in the 5 mile radius	% of ED visits in the 10 mile radius	Number of Patients Seen per Treatment Bay (Annual)	Licensed Critical Care Beds (CU &	Licensed Psychiatric Beds
Surburban Medical Center	[-	%8	3%	854	2163	3017	%8	3%	1875	22494	%8	3%	2045	12	0
Hospitals within a 5 mile radius of Suburban Medical Center	ithin a 5 m	ile radius (of Suburb	an Medical	Center						,				
Lakewood Regional Medical Center	14	10%	3%	1116	3777	4893	14% -	2%	2815	33776	12%	2%	2413	31	18
Bellflower Medical Center	3	2%	1%	243	522	765	2%	1%	671	8048	3%	1%	2683	10	32
Kaiser Foundation, Bellflower	45	33%	11%	1382	4188	5570	16%	. 2%	7035	84414	31%	11%	1876	24	0
Downey Regional Medical Center	22	16%	2%	1497	5102	6299	19%	%2	4449	53392	19%	%2	2427	8	0
Coast Plaza Doctors Hospital	6	7%	5%	516	2395	2911	%8	3%	1340	16080	%9	5%	1787	2	0
St. Francis Medical Center	32	24%	8%	3402	8460	11862	33%	12%	4831	57969	21%	%8	1812	36	40
Total for Hospitals in the 5 mile radius	136			9010	26607	35617			23014	276173			2031	138	06

APPENDIX B

COUNTY OF LOS ANGELES – DEPARTMENT OF HEALTH SERVICES EMERGENCY MEDICAL SERVICES AGENCY SUBURBAN MEDICAL CENTER FACILITY VOLUME REPORT

Licensed Psychiatric Beds		0	92	37	0	0	28	23	0	39	0	10	0	0	303
Licensed Critical Care Beds (ICU & CCU)		82	59	16	18	9	31	47	10	20	25	. 24	10	20	536
Number of Patients Seen per Treatment Bay (Annual)		1362	2012	1938	705	1201	1030	1864	1692	1972	1835	2061	1877	2103	1835
% of ED visits in the 10 mile radius		10%	8%	2%	0.75%	0.64%	2%	%9	2%	10%	4%	%2	2%	8%	
% of ED visits in the 5 mile radius		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Reported Annual ED Visits		72184	58348	13569	5642	4802	18548	44745	16916	76893	31194	53574	15012	66609	748599
Averaged Monthly ED Visits	5 mile radius)	6015	4862	1131	470	400	1546	3729	1410	6408	2600	4465	1251	5083	62383
% of 9-1-1 Transports in the 10 mile radius	n the 5 mile	11%	12%	1%	1%	1%	3%	%8	4%	%2	4%	%9	3%	4%	
% of 9-1-1 Transports in the 5 mile radius	nter (including hospitals in the	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
9-1-1 Transports in 2003	including	11645	12449	1041	402	966	3108	8007	3557	7470	4436	6079	2574	3735	101423
ALS Transports	al Center (9313	8465	682	478	773	2459	5879	2444	5386	3574	4283	1916	2637	74896
BLS Transports	rban Medic	2332	3984	359	231	223	649	2128	1113	2084	862	1796	658	1098	26527
% of Treatment Bays in the 10 mile radius	s of Subu	13%	7%	2%	2%	1%	4%	%9	2%	10%	4%	%9	2%	%2	
% of Treatment Bays in the 5 mile radius	nile radiu:	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Emergency Department (ED) Beds (Treatment Bays)	ithin a 10 r	53	29	7	æ	4	18	24	10	39	17	26	&	29	408
Hospitals	Hospitals within a 10 mile radius of Suburban Medical Ce	Long Beach Memorial Med. Center	Martin Luther King Jr./ Drew Medical Center	Pacific Hospital of Long Beach	Tri-City Regional Med. Center	LA Comm. Hospital of Norwalk	Community Hospital of Long Beach	St. Mary Medical Center	Memorial Hospital of Gardena	Harbor/UCLA Med. Center	Beverly Hospital	Presbyterian Intercomm. Hospital	East LA Doctors Hospital	Kaiser Foundation, Harbor City	Total for Hospitals in the 10 mile radius

APPENDIX B

COUNTY OF LOS ANGELES - DEPARTMENT OF HEALTH SERVICES **EMERGENCY MEDICAL SERVICES AGENCY** SUBURBAN MEDICAL CENTER FACILITY VOLUME REPORT

CONCLUSIONS:	within the 5 mile radius	Sn	within the 10 mile radius	e radius
Number of treatment bays if Suburban ED closes	125 8% decrease	ease	397 3% decrease	ecrease
Current number of patients per treatment bay	2031		1835	
Estimated increase in patients per treatment bay if Suburban ED closes	2209 9% increase	esee	1886 3% increase	crease
Number of Licensed Critical Care Beds if Suburban ED closes	126 9% decrease	ease	524 2% decrease	ecrease
Of the other 19 hospitals in the 10 mile radius, 6 hospitals are seeing over 2000 patients per treatment bay.	nt bay.		,	

Per the OSHPD Hospital Annual Financial Data Profiles for 2002, the 20 hospitals within the 10 mile radius reported the following:

1. Current Ratio (calculated by dividing Total Current Assests by Total Current Liabilities), a ratio of 1 or better is generally considered good.

4 hospitals (including Suburban) reported a ratio >2 (Healthy); 7 hospitals reported a ratio >1, <2 (Good); 6 hospitals reported a ratio <1 and 3 hospital did not report data.

7 hospitals reported a ratio >50%; 5 hospitals reported a ratio <50%, and 8 hospitals (including Suburban) did not report data.

2. Long Term Debt to Equity (calculated by dividing Net Total Long Term Debt to Total Equity), a ratio of over 40% - 50% often signals liquidity problems.

3. Operating Margin (a negative operating margin indicates a facility's inability to meet ongoing operating expenses with reliable revenue sources).

11 hospitals (including Suburban) reported a positive operating margin, 6 hospitals reported a negative operating margin and 3 hospital did not report data.

Per the OSHPD Summary of Requests for Extension to Seismic Safety Deadlines (February 9, 2004):

11 of the hospitals within the 10 mile radius (including Suburban) have an approved extension request, the other 9 hospitals did not file for an extension request.

APPENDIX C

COUNTY OF LOS ANGELES – DEPARTMENT OF HEALTH SERVICES EMERGENCY MEDICAL SERVICES AGENCY SUBURBAN MEDICAL CENTER





Los Angeles County FD, which handled 51% of the transport volume (36% was handled by Squad

Compton Fire Department, which handled 38% of the transports.

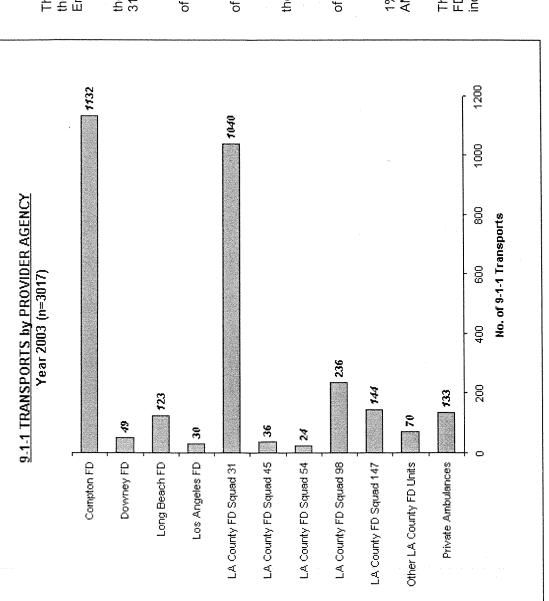
Long Beach Fire Department, which handled 4% of the transports.

Downey Fire Department, which handled 3% of the transports.

Los Angeles Fire Department, which handled 1% of the transports.

Private Ambulance companies, which handled 1% of the transports. These companies include AMR, Schaefer, Liberty, and McCormick.

The most impact would be with Los Angeles County FD Squad 31. Transport times are estimated to increase from an average of 3 minutes to 8 minutes.



APPENDIX D

HOSPITAL DIVERSION TO 9-1-1 TRAFFICE due to EMERGENCY DEPARTMENT SATURATION 9-1-1 Receiving Hospitals within a Ten Mile Radius of SUBURBAN MEDICAL CENTER

Diversion hours are rounded to the closest hour.

																						-
	= 8040	% change from previous year	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2004	total hrs Jan-Nov = 8040	% diverted	33%	16%	48%	22%	78%	%0	26%	8%	%69	16%	%6	8%	4%	5%	%0	%02	16%	26%	12%	34%
	tota	Hrs. diverted	2672	1290	3885	1759	2319	0	4704	663	5521	1304	705	678	295	405	0	5630	1260	2097	1000	2727
	8760	% change from previous year	+79%	-53%	%69+	+41%	+39%	N/A	-5%	- %68-	+1%	N/A	+263%	+177%	-35%	-48%	-100%	%0+	-18%	+23%	-22%	+14%
2003	total hrs in 2003 = 8760	% diverted	32%	11%	38%	20%	34%	%0	29%	2%	63%	%0	20%	18%	3%	%9	%0	28%	22%	23%	2%	37%
	tot	Hrs. diverted	2841	934	3288	1730	3011	0	5183	182	5514	0	1791	1578	273	484	0	5094	1903	2008	409	3284
	= 8760	% change from previous year	+58%	+26%	-32%	+143%	-17%	N/A	+36%	-37%	+5%	N/A	-87%	+1117%	+128%	-31%	+51%	+4%	-3%	-20%	+31%	+158%
2002	total hrs in 2002 = 8760	% diverted	18%	23%	22%	14%	25%	%0	62%	18%	62%	%0	%9	%2	2%	11%	%0	58%	792	19%	%9	33%
	total	Hrs. diverted	1590	2003	1940	1231	2168	0	5473	1607	5473	0	494	570	420	923	29	5077	2320	1633	524	2878
	8760	% change from previous year	%6-	-25%	+4%	+475%	+62%	N/A	+14%	%9-	+23%	N/A	N/A	-39%	%09-	-14%	+196%	+35%	+24%	+35%	+304%	+14%
2001	tal hrs in 2001 = 8760	% diverted	11%	18%	32%	%9	30%	%0	46%	29%	29%	%0	44%	1%	2%	15%	0.2%	26%	27%	37%	5%	13%
	total	Hrs. diverted	1003	1592	2846	506	2623	0	4020	2569	5202	0	3860	47	184	1344	19	4880	2397	3242	401	1116
	8760	% change from previous year	%68+	N/A	+165%	-61%	+85%	N/A	+48%	+193%	+19%	N/A	+184%	N/A	-29%	+88%	%98+	+11%	+97%	+72%	%06-	+372%
2000	total hrs in 2000 = 8760	% diverted	13%	24%	31%	1%	18%	%0	40%	31%	48%	%0	16%	1%	5%	18%	0.1%	41%	22%	27%	1%	11%
	tota	Hrs. diverted	1100	2111	2744	88	1616	0	3533	2728	4225	0	1391	92	457	1564	7	3623	1935	2394	66	926
66	total hrs in 1999 = 8760	% diverted	7%	491	12%	3%	10%	%0	27%	11%	41%	%0	%9	%0	2%	10%	0.04%	37%	11%	16%	11%	2%
1999	total hrs 876	Hrs. diverted	583	1383	1034	223	873	0	2383	930	3563	0	491	C	645	833	4	3260	984	1394	964	207
1999 2000	HOSPITAL	CODE	CSH	뉨	BEL	KFB	рсн	CPM	SFM	LBM	MLK	PLB	TRI	a CN	LBC	SMM	MHG	HGH	BFV	Ha	FIA	KFH

FODE	HOSPITAL NAME	CODE	CODE HOSPITAL NAME	CODE	CODE HOSPITAL NAME
HVC	Suburban Medical Center	LBM	al Medical Center	MHG	MHG Memorial Hospital of Gardena (service area)
Ē	Lakewood Beginnal Medical Center		Martin Luther King Jr./Drew Medical Center	HGH	HGH Harbor/UCLA Medical Center
ם ת	Relification Medical Center	PLB	Pacific Hospital of Long Beach	BEV	Beverly Hospital
אנם אנם	Kaiser Bellflower	TRI	Tri-City Regional Medical Center	HIG	Presbyterian Intercommunity Hospital
חטם	Downey Regional Medical Center	NOR	OR Los Angeles Community Hospital of Norwalk	ELA	ELA East Los Angeles Doctors Hospital
Z Z	Coast Plaza Doctors Hospital	LBC	Community Hospital of Long Beach	X T T	KFH Kaiser Foundation, Harbor City
SFM	St. Francis Medical Center	SMM	SMM St. Mary Medical Center		